Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

## Summary of Consolidated Financial Results for the Year Ended March 31, 2019

(Based on Japanese GAAP)
April 25, 2019
Company name: Aica Kogyo Company, Limited
Stock exchange listing: Tokyo, Nagoya
Stock code: 4206 URL http://www.aica.co.jp
Representative: President

Inquiries:
General Manager,Financial Management Department
Scheduled date of ordinary general meeting of shareholders:
Scheduled date to file Securities Report:
Scheduled date to commence dividend payments:
Preparation of supplementary material on financial results:
Holding of financial results meeting:

Yuji Ono

Yousuke Mori
TEL 052-533-3135

June 25, 2019
June 25, 2019
June 26, 2019
Yes
Yes (for institutional investors and analysts)
(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2019 (from April 1, 2018 to March 31, 2019)
(1) Consolidated operating results

Percentages indicate year-on-year changes

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to <br> owners of parent |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen | $\%$ | Millions of yen |  |
| Year ended March 31, 2019 | 191,363 | 16.9 | 20,834 | 9.1 | 21,249 | 8.4 | 13,316 |  |
| Year ended March 31, 2018 | 163,726 | 8.0 | 11.0 |  |  |  |  |  |
|  |  | 19,092 | 5.5 | 19,600 | 6.7 | 11,996 | 8.4 |  |


|  | Earnings per share | Diluted earnings per <br> share | Profit attributable to <br> owners of <br> parent/equity | Ordinary profit/total <br> assets | Operating profit/net <br> sales |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Yen | 203.95 | Yen | 10.7 | 11.2 | 10 |
| Year ended March 31, 2019 | 183.76 | 203.86 | 183.66 | 10.1 | 1.0 |

(2) Consolidated financial position

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| :--- | ---: | ---: | ---: | ---: |
|  | Millions of yen | Millions of yen | Yen |  |
| As of March 31, 2019 | 191,025 | 136,116 | 66.2 | $1,936.87$ |
| As of March 31, 2018 | 189,626 | 132,616 | 64.7 | $1,880.13$ |

(3) Consolidated cash flows

|  | Cash flows from <br> operating activities | Cash flows from <br> investing activities | Cash flows from <br> financing activities | Cash and cash equivalents <br> at end of period |
| :--- | ---: | ---: | ---: | ---: |
|  | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2019 | 13,275 | $(8,147)$ | $(7,557)$ | 45,379 |
| Year ended March 31, 2018 | 16,436 | $(7,950)$ | $(7,406)$ | 48,896 |

2. Cash dividends

3. Forecast of consolidated financial results for the year ending March 31, 2020 (from April 1, 2019 to March 31, 2020)

Percentages indicate year-on-year changes

|  | Net sales |  | Operating profit |  | Ordinary profit |  | Profit attributable to owners of parent |  | Earnings per share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Millions of yen | \% | Yen |
| Six months ending September 30, 2019 | 95,200 | 4.8 | 10,300 | 6.5 | 10,500 | 3.9 | 6,400 | 5.9 | 98.02 |
| Full year | 200,000 | 4.5 | 21,800 | 4.6 | 22,000 | 3.5 | 13,800 | 3.6 | 211.35 |

4. Notes
(1) Changes in significant subsidiaries during the year ended March 31, 2019
(changes in specified subsidiaries resulting in the change in scope of consolidation):
(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements
$\begin{array}{ll}\text { Changes in accounting policies due to revisions to accounting standards and other regulations: } & \text { No } \\ \text { Changes in accounting policies due to other reasons: } & \text { No }\end{array}$
Changes in accounting policies due to other reasons: No
Changes in accounting estimates: No
Restatement of prior period financial statements: No
(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2019 |  | 67,590,664 shares | As of March 31, 2018 | ! | 67,590,664 shares |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Number of treasury shares at the end of the period |  |  |  |  |  |
| As of March 31, 2019 |  | 2,296,226 shares | As of March 31, 2018 |  | 2,304,868 shares |
| Average number of shares during the period |  |  |  |  |  |
| Year ended March 31, 2019 |  | 65,292,502 shares | Year ended March 31, 2018 |  | 65,286,300 shares |

## Consolidated financial statements

Consolidated balance sheets

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | As of March 31, 2018 | As of March 31, 2019 |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 49,521 | 45,587 |
| Notes and accounts receivable - trade | 59,259 | 60,309 |
| Merchandise and finished goods | 8,550 | 9,791 |
| Work in process | 1,046 | 1,004 |
| Raw materials and supplies | 6,404 | 7,446 |
| Other | 5,608 | 6,162 |
| Allowance for doubtful accounts | (189) | (413) |
| Total current assets | 130,200 | 129,888 |
| Non-current assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 35,380 | 36,115 |
| Accumulated depreciation | $(23,724)$ | $(23,975)$ |
| Buildings and structures, net | 11,656 | 12,140 |
| Machinery, equipment and vehicles | 53,808 | 54,205 |
| Accumulated depreciation | $(43,467)$ | $(44,169)$ |
| Machinery, equipment and vehicles, net | 10,340 | 10,035 |
| Tools, furniture and fixtures | 9,009 | 10,241 |
| Accumulated depreciation | $(7,656)$ | $(8,349)$ |
| Tools, furniture and fixtures, net | 1,353 | 1,891 |
| Land | 14,203 | 13,816 |
| Leased assets | 279 | 294 |
| Accumulated depreciation | (163) | (194) |
| Leased assets, net | 116 | 99 |
| Construction in progress | 792 | 2,966 |
| Total property, plant and equipment | 38,464 | 40,949 |
| Intangible assets |  |  |
| Goodwill | 168 | 319 |
| Other | 2,686 | 2,784 |
| Total intangible assets | 2,855 | 3,104 |
| Investments and other assets |  |  |
| Investment securities | 16,287 | 14,828 |
| Deferred tax assets | 466 | 440 |
| Retirement benefit asset | 582 | 534 |
| Other | 788 | 1,292 |
| Allowance for doubtful accounts | (17) | (12) |
| Total investments and other assets | 18,107 | 17,082 |
| Total non-current assets | 59,426 | 61,136 |
| Total assets | 189,626 | 191,025 |


|  | As of March 31, 2018 | As of March 31, 2019 |
| :---: | :---: | :---: |
| Liabilities |  |  |
| Current liabilities |  |  |
| Notes and accounts payable - trade | 26,127 | 26,332 |
| Electronically recorded obligations - operating | 6,058 | 6,188 |
| Short-term loans payable | 4,052 | 4,556 |
| Income taxes payable | 3,492 | 2,694 |
| Accrued consumption taxes | 486 | 222 |
| Provision for bonuses | 1,763 | 1,833 |
| Other | 7,600 | 6,425 |
| Total current liabilities | 49,579 | 48,254 |
| Non-current liabilities |  |  |
| Long-term loans payable | 777 | 432 |
| Deferred tax liabilities | 3,275 | 3,023 |
| Retirement benefit liability | 1,406 | 1,296 |
| Other | 1,971 | 1,902 |
| Total non-current liabilities | 7,430 | 6,655 |
| Total liabilities | 57,010 | 54,909 |
| Net assets |  |  |
| Shareholders' equity |  |  |
| Capital stock | 9,891 | 9,891 |
| Capital surplus | 13,279 | 13,279 |
| Retained earnings | 93,756 | 100,739 |
| Treasury shares | $(2,011)$ | $(2,007)$ |
| Total shareholders' equity | 114,917 | 121,904 |
| Accumulated other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 5,402 | 4,307 |
| Deferred gains or losses on hedges | (4) | (5) |
| Foreign currency translation adjustment | 2,187 | 60 |
| Remeasurements of defined benefit plans | 243 | 199 |
| Total accumulated other comprehensive income | 7,828 | 4,562 |
| Share acquisition rights | 36 | 27 |
| Non-controlling interests | 9,833 | 9,622 |
| Total net assets | 132,616 | 136,116 |
| Total liabilities and net assets | 189,626 | 191,025 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| (Millions of yen) |  |  |
| :---: | :---: | :---: |
|  | Fiscal year ended <br> March 31, 2018 | Fiscal year ended March 31, 2019 |
| Net sales | 163,726 | 191,363 |
| Cost of sales | 116,112 | 141,856 |
| Gross profit | 47,614 | 49,506 |
| Selling, general and administrative expenses |  |  |
| Packing and transportation expenses | 8,013 | 8,532 |
| Advertising expenses | 1,802 | 1,720 |
| Salaries and bonuses | 7,224 | 7,938 |
| Provision for bonuses | 952 | 935 |
| Retirement benefit expenses | 460 | 249 |
| Welfare expenses | 1,621 | 1,671 |
| Depreciation | 774 | 927 |
| Rent expenses | 556 | 682 |
| Other | 7,116 | 6,013 |
| Total selling, general and administrative expenses | 28,521 | 28,672 |
| Operating profit | 19,092 | 20,834 |
| Non-operating income |  |  |
| Interest income | 162 | 178 |
| Dividend income | 350 | 365 |
| Gain on bargain purchase | 244 | - |
| Other | 669 | 734 |
| Total non-operating income | 1,426 | 1,279 |
| Non-operating expenses |  |  |
| Interest expenses | 44 | 103 |
| Sales discounts | 161 | 133 |
| Loss on disposal of non-current assets | 331 | 146 |
| Other | 381 | 481 |
| Total non-operating expenses | 919 | 864 |
| Ordinary profit | 19,600 | 21,249 |
| Extraordinary income |  |  |
| Insurance income | - | 282 |
| Total extraordinary income | - | 282 |
| Extraordinary losses |  |  |
| Loss on disaster | - | 221 |
| Total extraordinary losses | - | 221 |
| Profit before income taxes | 19,600 | 21,310 |
| Income taxes - current | 6,510 | 6,614 |
| Income taxes - deferred | (185) | 243 |
| Total income taxes | 6,324 | 6,857 |
| Profit | 13,275 | 14,452 |
| Profit attributable to non-controlling interests | 1,278 | 1,136 |
| Profit attributable to owners of parent | 11,996 | 13,316 |

Consolidated statements of comprehensive income

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Fiscal year ended <br> March 31, 2018 | Fiscal year ended <br> March 31, 2019 |
| Profit | 13,275 | 14,452 |
| Other comprehensive income |  |  |
| Valuation difference on available-for-sale securities | 1,180 | $(1,094)$ |
| Deferred gains or losses on hedges | 5 | (1) |
| Foreign currency translation adjustment | 353 | $(2,581)$ |
| Remeasurements of defined benefit plans, net of tax | 105 | (43) |
| Share of other comprehensive income of entities accounted for using equity method | 30 | (47) |
| Total other comprehensive income | 1,675 | $(3,768)$ |
| Comprehensive income | 14,951 | 10,684 |
| Comprehensive income attributable to |  |  |
| Comprehensive income attributable to owners of parent | 13,653 | 10,049 |
| Comprehensive income attributable to non-controlling interests | 1,297 | 634 |

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2018

| (Millions of yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shareholders' equity |  |  |  |  |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of current period | 9,891 | 13,271 | 87,570 | $(2,007)$ | 108,726 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus |  |  | $(5,810)$ |  | $(5,810)$ |
| Profit attributable to owners of parent |  |  | 11,996 |  | 11,996 |
| Purchase of treasury shares |  |  |  | (3) | (3) |
| Other |  | 8 |  |  | 8 |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Total changes of items during period | - | 8 | 6,186 | (3) | 6,191 |
| Balance at end of current period | 9,891 | 13,279 | 93,756 | $(2,011)$ | 114,917 |


|  | Accumulated other comprehensive income |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |
| Balance at beginning of current period | 4,222 | (9) | 1,822 | 137 | 6,172 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus |  |  |  |  |  |
| Profit attributable to owners of parent |  |  |  |  |  |
| Purchase of treasury shares |  |  |  |  |  |
| Other |  |  |  |  |  |
| Net changes of items other than shareholders' equity | 1,180 | 5 | 365 | 105 | 1,656 |
| Total changes of items during period | 1,180 | 5 | 365 | 105 | 1,656 |
| Balance at end of current period | 5,402 | (4) | 2,187 | 243 | 7,828 |


|  | Share acquisition <br> rights | Non-controlling <br> interests | Total net assets |
| :--- | ---: | ---: | ---: |
| Balance at beginning of current <br> period | 36 | 4,749 | 119,685 |
| Changes of items during period |  |  | $(5,810)$ |
| Dividends of surplus |  |  | 11,996 |
| Profit attributable to owners of <br> parent |  |  | $(3)$ |
| Purchase of treasury shares | - | 5,083 | 8 |
| Other | - | 5,083 | 6,739 |
| Net changes of items other than <br> shareholders' equity |  | 9,833 | 12,931 |
| Total changes of items during period |  |  | 132,616 |
| Balance at end of current period |  |  |  |

Fiscal year ended March 31, 2019

|  | Shareholders' equity |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of current period | 9,891 | 13,279 | 93,756 | $(2,011)$ | 114,917 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus |  |  | $(6,333)$ |  | $(6,333)$ |
| Profit attributable to owners of parent |  |  | 13,316 |  | 13,316 |
| Purchase of treasury shares |  |  |  | (4) | (4) |
| Disposal of treasury shares |  | 0 |  | 0 | 0 |
| Change in ownership interest of parent due to transactions with non-controlling interests |  | (1) |  |  | (1) |
| Exercise of share acquisition rights |  | 1 |  | 8 | 9 |
| Net changes of items other than shareholders' equity |  |  |  |  |  |
| Total changes of items during period | - | (0) | 6,983 | 3 | 6,987 |
| Balance at end of current period | 9,891 | 13,279 | 100,739 | $(2,007)$ | 121,904 |


|  | Accumulated other comprehensive income |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |
| Balance at beginning of current period | 5,402 | (4) | 2,187 | 243 | 7,828 |
| Changes of items during period |  |  |  |  |  |
| Dividends of surplus |  |  |  |  |  |
| Profit attributable to owners of parent |  |  |  |  |  |
| Purchase of treasury shares |  |  |  |  |  |
| Disposal of treasury shares |  |  |  |  |  |
| Change in ownership interest of parent due to transactions with non-controlling interests |  |  |  |  |  |
| Exercise of share acquisition rights |  |  |  |  |  |
| Net changes of items other than shareholders' equity | $(1,094)$ | (1) | $(2,127)$ | (43) | $(3,266)$ |
| Total changes of items during period | $(1,094)$ | (1) | $(2,127)$ | (43) | $(3,266)$ |
| Balance at end of current period | 4,307 | (5) | 60 | 199 | 4,562 |


|  | Share acquisition <br> rights | Non-controlling <br> interests | Total net assets |
| :--- | ---: | ---: | ---: |
| Balance at beginning of current <br> period | 36 | 9,833 | 132,616 |
| Changes of items during period |  |  | $(6,333)$ |
| Dividends of surplus |  |  | 13,316 |
| Profit attributable to owners of <br> parent |  |  | $(4)$ |
| Purchase of treasury shares |  |  | 0 |
| Disposal of treasury shares |  |  | $(1)$ |
| Change in ownership interest of <br> parent due to transactions with <br> non-controlling interests |  |  | 9 |
| Exercise of share acquisition <br> rights | (9) |  | $(211)$ |

Consolidated statements of cash flows

|  | (Millions of yen) |  |
| :---: | :---: | :---: |
|  | Fiscal year ended <br> March 31, 2018 | Fiscal year ended <br> March 31, 2019 |
| Cash flows from operating activities |  |  |
| Profit before income taxes | 19,600 | 21,310 |
| Depreciation | 3,638 | 4,207 |
| Increase (decrease) in allowance for doubtful accounts | (90) | 233 |
| Increase (decrease) in provision for bonuses | (1) | 80 |
| Increase (decrease) in retirement benefit liability | 144 | (81) |
| Interest and dividend income | (512) | (544) |
| Interest expenses | 44 | 103 |
| Decrease (increase) in notes and accounts receivable - trade | $(3,630)$ | $(1,742)$ |
| Decrease (increase) in inventories | $(1,072)$ | $(2,710)$ |
| Decrease (increase) in other current assets | (753) | (108) |
| Increase (decrease) in notes and accounts payable - trade | 3,587 | 785 |
| Increase (decrease) in other current liabilities | 118 | $(1,714)$ |
| Other, net | 1,453 | 24 |
| Subtotal | 22,526 | 19,843 |
| Interest and dividend income received | 536 | 571 |
| Interest expenses paid | (79) | (102) |
| Income taxes paid | $(6,547)$ | $(7,037)$ |
| Net cash provided by (used in) operating activities | 16,436 | 13,275 |
| Cash flows from investing activities |  |  |
| Payments into time deposits | (20) | (161) |
| Proceeds from withdrawal of time deposits | - | 578 |
| Purchase of property, plant and equipment | $(4,088)$ | $(7,019)$ |
| Purchase of intangible assets | (225) | (571) |
| Purchase of investment securities | (508) | (266) |
| Proceeds from sales of investment securities | 574 | 251 |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | $(3,477)$ | - |
| Other, net | (204) | (958) |
| Net cash provided by (used in) investing activities | $(7,950)$ | $(8,147)$ |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term loans payable | (332) | 198 |
| Repayments of long-term loans payable | (187) | (311) |
| Cash dividends paid | $(5,805)$ | $(6,328)$ |
| Dividends paid to non-controlling interests | (594) | (822) |
| Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation | (426) | (231) |
| Repayments of lease obligations | (56) | (56) |
| Other, net | (3) | (4) |
| Net cash provided by (used in) financing activities | $(7,406)$ | $(7,557)$ |
| Effect of exchange rate change on cash and cash equivalents | 194 | $(1,087)$ |
| Net increase (decrease) in cash and cash equivalents | 1,274 | $(3,516)$ |
| Cash and cash equivalents at beginning of period | 47,622 | 48,896 |
| Cash and cash equivalents at end of period | 48,896 | 45,379 |

Support Data for the Summary of Consolidated Financial Results for the Year Ended March 31, 2019

## Challenge \& Creation

April 25, 2019
AICA KOGYO CO., LTD

## 1. Summary of consolidated financial results for the year ended March 31, 2019 A

[Millions of yen]

|  | FY Mar/2018 |  | FY Mar/2019 |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Results | Profit <br> margin | Budget | Results | Profit <br> margin | Growth <br> Rate | Achievement <br> Rate |
| Net Sales | $\mathbf{1 6 3 , 7 2 6}$ |  | $\mathbf{1 8 5 , 0 0 0}$ | $\mathbf{1 9 1 , 3 6 3}$ |  | $\mathbf{1 6 . 9 \%}$ | $\mathbf{1 0 3 . 4 \%}$ |
| Operating Profit | $\mathbf{1 9 , 0 9 2}$ | $\mathbf{1 1 . 7 \%}$ | $\mathbf{2 0 , 8 0 0}$ | $\mathbf{2 0 , 8 3 4}$ | $\mathbf{1 0 . 9 \%}$ | $\mathbf{9 . 1 \%}$ | $\mathbf{1 0 0 . 2 \%}$ |
| Ordinary Profit | $\mathbf{1 9 , 6 0 0}$ | $\mathbf{1 2 . 0 \%}$ | $\mathbf{2 1 , 0 0 0}$ | $\mathbf{2 1 , 2 4 9}$ | $\mathbf{1 1 . 1 \%}$ | $\mathbf{8 . 4 \%}$ | $\mathbf{1 0 1 . 2 \%}$ |
| Net Income * | $\mathbf{1 1 , 9 9 6}$ | $\mathbf{7 . 3 \%}$ | $\mathbf{1 3 , 4 0 0}$ | $\mathbf{1 3 , 3 1 6}$ | $\mathbf{7 . 0 \%}$ | $\mathbf{1 1 . 0 \%}$ | $\mathbf{9 9 . 4 \%}$ |

* Profit attributable to owners of parent
[Unit per share: Yen]

| ROE | $\mathbf{1 0 . 1 \%}$ | - | $\mathbf{1 0 . 6 \%}$ | $\mathbf{1 0 . 7 \%}$ | - | - | $\mathbf{1 0 0 . 9 \%}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Earnings per share | $\mathbf{1 8 3 . 7 6}$ | - | $\mathbf{2 0 5 . 2 5}$ | $\mathbf{2 0 3 . 9 5}$ | - | - | $\mathbf{9 9 . 4 \%}$ |
| Shareholder's equity per <br> share | $\mathbf{1 , 8 8 0 . 1 3}$ | - | $\mathbf{1 , 9 8 7 . 3 9}$ | $\mathbf{1 , 9 3 6 . 8 7}$ | - | - | $\mathbf{9 7 . 5 \%}$ |

## Growth Percent :

Net S ales $+\mathbf{1 6 . 9 \%}$
Operating Profit
Ordinary Profit
Net Income $\% \quad+11.0 \%$

Increased net sales in $\mathbf{9}$ consecutive fiscal year
Increased profit in $\mathbf{1 0}$ consecutive fiscal year

Increased profit in 10 consecutive fiscal year
Increased profit for $\mathbf{3}$ consecutive fiscal year
※ Profit attributable to owners of parent.
Net Sales, Operating profit, Ordinary profit
; set a new all-time high for 7 consecutive fiscal years
Net Income
; set a new all-time high for 3 consecutive fiscal years
Domestic Operations: Both residential and non-residential market continues strong.
$\square$ Overseas Operations :
AICA Asia Pacific Holding (AAP) sales continues strong.
Consolidation of Evermore Chemical (EMC) and Thai Chemical (TCC) contributed.
HPL sales in Southeast Asian markets continues strong.
3. Historical consolidated results for the year ended March 31, 2019

AICA
[Millions of yen]

[Millions of yen]

|  | Net Sales |  |  | Operating Profit |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { FY } \\ \text { Mar/2018 } \end{gathered}$ | $\begin{gathered} \text { FY } \\ \text { Mar/2019 } \end{gathered}$ | Difference | $\begin{gathered} \mathrm{FY} \\ \mathrm{Mar} / 2018 \end{gathered}$ | $\begin{gathered} \text { FY } \\ \text { Mar/2019 } \end{gathered}$ | Difference |  |
| Chemical Products | 82,911 | 109,062 | 26,151 | 6,537 | 7,444 | 906 | Amount |
|  |  |  |  | 7.9\% | 6.8\% | - 1.1\% | Profit Margin |
| Construction | 80,815 | 82,300 | 1,485 | 15,623 | 16,169 | 546 | Amount |
|  |  |  |  | 19.3\% | 19.6\% | 0.3\% | Profit margin |
| (Non-allocation operating expenses $\rightarrow$ ) |  |  |  | - 3,068 | - 2,779 | 288 | Amount |
| TOTAL | 163,726 | 191,363 | 27,636 | 19,092 | 20,834 | 1,742 | Amount |
|  |  |  |  | 11.7\% | 10.9\% | A 0.8\% | Profit margin |

[Millions of yen]

|  | FY Mar/2019 (Results) |  | FY Mar/2020 (Budget) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1-Q2 | Q1-Q4 | Q1-Q2 | Growth rate (Difference) | Q1-Q4 | Growth rate (Difference) |
| Net Sales | 90,832 | 191,363 | 95,200 | 4.8\% | 200,000 | 4.5\% |
| Chemical Products | 52,176 | 109,062 | 54,500 | 4.5\% | 114,700 | 5.2\% |
| Conctruction Materials | 38,656 | 82,300 | 40,700 | 5.3\% | 85,300 | 3.6\% |
| Operating Profit | 9,670 | 20,834 | 10,300 | 6.5\% | 21,800 | 4.6\% |
| Profir Margin | 10.6\% | 10.9\% | 10.8\% | 0.2\% | 10.9\% | - |
| Ordinary Profit | 10,109 | 21,249 | 10,500 | 3.9\% | 22,000 | 3.5\% |
| Profir Margin | 11.1\% | 11.1\% | 11.0\% | A0.1\% | 11.0\% | A0.1\% |
| Net Income※ | 6,044 | 13,316 | 6,400 | 5.9\% | 13,800 | 3.6\% |
| Profir Margin | 6.7\% | 7.0\% | 6.7\% | - | 6.9\% | 土 0.1\% |

※ Profit attributable to owners of parent

We aim to achieve the targets in medium-term business plan $C^{\mathrm{C} s c} 200 \mathrm{om}$ a year ahead of schedule.
[Billions of yen]

|  | 1st year | 2nd year | 3rd year |
| :--- | ---: | ---: | ---: |
|  | FY Mar/2018 <br> (Results) | FY Mar/2019 <br> (Results) | FY Mar/2020 <br> (Budget) |
| Net sales | 163.7 | 191.3 | 200.0 |
| Ordinary Profit | 19.6 | 21.2 | 22.0 |
| ROE | $10.1 \%$ | $10.7 \%$ | $10.6 \%$ |
| Overseas <br> Sales Ratio | $33.4 \%$ | $42.0 \%$ | Over 42\% |

## 4th year

FY Mar/2021
(Original
Budget)
200.0
22.0

Over 10\%
Over 35\%

## 7. Dividends per share

Increases in dividends per share for 10th consecutive fiscal year.* DPS for the FY Mar/2020 are projected to increase too.
※ Formally decide at the Annual General Meeting of Shareholders $\square$ year-end dividends per share $\square$ interim dividends per share


## 【Reference】Chemical Products Segment : Sales Breakdown by Product Al못

[Billions of yen]

|  | FY Mar/2018 | FY Mar/2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Budget | Results | Achivement Rate | Growth Rate |
| Adhesive | 53.97 | 62.10 | 65.92 | 106.2\% | 22.1\% |
| $\mathrm{AAP}^{(*)}$ | 40.56 | 48.80 | 52.11 | 106.8\% | 28.5\% |
| Construction Resin | 9.52 | 9.43 | 9.58 | 101.6\% | 0.6\% |
|  <br> Performcance materials | 9.80 | 21.90 | 23.16 | 105.8\% | 136.3\% |
| Others | 9.61 | 9.77 | 10.39 | 106.3\% | 8.1\% |
| Total | 82.91 | 103.20 | 109.06 | 105.7\% | 31.5\% |

(*)AAP: AICA Asia Pacific Holding Pte. Ltd. (Singapore)

## 【Reference】Construction Materials Segment : Sales Breakdown by Product $\mathbf{A l}$ ㅁ

[Billions of yen]

|  | FY Mar/2018 | FY Mar/2019 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Budget | Results | Achivement Rate | Growth Rate |
| Melamine Decorative <br> Laminated Sheets (HPL) | 16.63 | 17.15 | 17.34 | 101.1\% | 4.2\% |
| Decorative Poly ester Boards, Decorative Films, etc | 14.34 | 14.30 | 13.73 | 96.0\% | -4.2\% |
| Melamine Noncombustible Decorative Panel "Cerarl" | 19.18 | 19.20 | 19.70 | 102.6\% | 2.7\% |
| Nonconbustible Decorative Panel (Except "Cerarl" ) | 9.25 | 9.75 | 9.74 | 99.9\% | 5.4\% |
| Counterstops, Postforming products | 15.63 | 15.90 | 16.35 | 102.8\% | 4.6\% |
| Fittings, Interior Housing Materials | 5.76 | 5.50 | 5.41 | 98.4\% | A6.0\% |
| TOTAL | 80.81 | 81.80 | 82.3 | 100.6\% | 1.8\% |

## 6 <br> C\&C2000 <br> Challenge \& Creation

The matters such as current plan, prospect, strategy, or conviction which indicated in this report but not historical fact are only the expectation of the future achievement, and there are the risks or unexpected factors.
This information has made based on the judgment of the manager of Aica Kogyo Co., Ltd. using current available information. The actual result can be difference from the current prospect because of various important elements, so please avoid depending on fully to only this prospect.
This document is not a thing for investment inducement. We request that the decision about the investment will be performed by the judgment of each user.

