

Support Data for the Summary of Consolidated Financial Results for the Year Ended March 31, 2021

Challenge & Creation

April 30, 2021

AICA KOGYO CO., LTD

[Millions of yen]

| | FY Mar/2020 | | FY Mar/2021 | | | | | |
|------------------|-------------|------------------|-------------|---------|------------------|----------------|---------------------|--|
| | Results | Profit margin | Budget | Results | Profit margin | Growth Rate | Achievement Rate | |
| Net Sales | 191,501 | - | 174,500 | 174,628 | - | ▲ 8.8% | 100.1% | |
| Operating Profit | 20,850 | 10.9% | 16,500 | 17,991 | 10.3% | ▲ 13.7% | 109.0% | |
| Ordinary Profit | 21,333 | 11.1% | 17,000 | 18,438 | 10.6% | ▲ 13.6% | 108.5% | |
| Net Income * | 12,732 | 6.6% | 10,000 | 10,759 | 6.2% | ▲ 15.5% | 107.6% | |

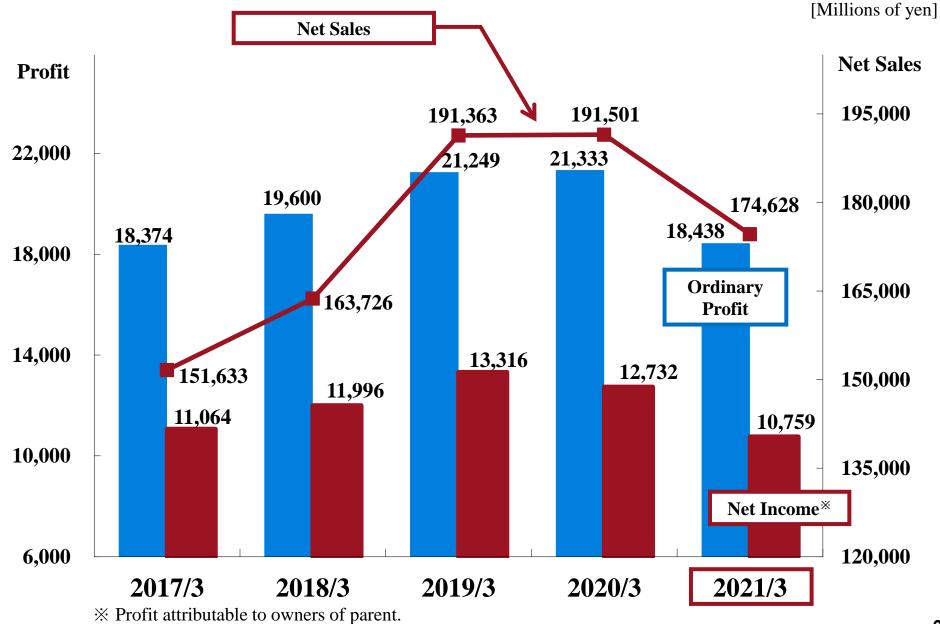
* Profit attributable to owners of parent

[Unit per share: Yen]

1

| ROE | 9.9% | | 7.6% | | | - | 106.6% |
|----------------------|----------|---|----------|----------|---|---|--------|
| Earnings per share | 195.01 | | 153.15 | | - | - | 107.6% |
| Net assets per share | 1,994.03 | - | 2,025.87 | 2,064.24 | | - | 101.9% |

AICA





[Millions of yen]

| | Net Sales | | | Oj | | | |
|--|----------------|----------------|------------|----------------|----------------|---------------|---------------|
| | FY Mar/2020 | FY Mar/2021 | Difference | FY Mar/2020 | FY Mar/2021 | Difference | |
| Chemical Products | 103,945 | 00.446 | A 13 400 | 8,123 | 7,109 | ▲ 1,014 | Amount |
| | | 90,446 | ▲ 13,499 | 7.8% | 7.9% | 0.0% | Profit margin |
| Construction Materials | 87,555 | 5 84,182 | ▲ 3,373 | 15,874 | 13,751 | ▲ 2,123 | Amount |
| | | | | 18.1% | 16.3% | ▲ 1.8% | Profit margin |
| (Non-allocation operating expenses \rightarrow) | | | ▲ 3,147 | ▲ 2,869 | 278 | Amount | |
| ΤΟΤΑΙ | 101 501 | 174 679 | A 16 077 | 20,850 | 17,991 | ▲ 2,859 | Amount |
| TOTAL | 191,501 | 174,628 | ▲ 16,873 | 10.9% | 10.3% | ▲ 0.6% | Profit margin |

4. Expected sales record at the fiscal year ended March 31, 2022



[Millions of yen]

| | FY Mar/2021 | | | FY Ma | nr/2022 | | | |
|------------------|------------------------|-----------|---------|----------|-----------------------------|---------|-----------------------------|--|
| | | (Reșults) | | (Budget) | | | | |
| | | Q1-Q2 | Q1-Q4 | Q1-Q2 | Growth rate (Difference) | Q1-Q4 | Growth rate (Difference) | |
| Net Sales | | 77,927 | 174,628 | 93,500 | 20.0% | 200,000 | 14.5% | |
| | Chemical Products | 41,212 | 90,446 | 47,700 | 15.7% | 102,000 | 12.8% | |
| | Construction Materials | 36,714 | 84,182 | 45,800 | 24.7% | 98,000 | 16.4% | |
| Operating Profit | | 6,077 | 17,991 | 9,000 | 48.1% | 21,000 | 16.7% | |
| | Profit Margin | 7.8% | 10.3% | 9.6% | 1.8% | 10.5% | 0.2% | |
| Ordir | nary Profit | 6,521 | 18,438 | 9,300 | 42.6% | 21,400 | 16.1% | |
| | Profit Margin | 8.4% | 10.6% | 9.9% | 1.6% | 10.7% | 0.1% | |
| Net Income* | | 3,792 | 10,759 | 5,600 | 47.7% | 13,000 | 20.8% | |
| | Profit Margin | 4.9% | 6.2% | 6.0% | 1.1% | 6.5% | 0.3% | |

(*) Profit attributable to owners of parent





[Billions of yen]

| | the last plan | 1st year | 3rd year |
|---|--------------------------|-------------------------|-------------------------|
| | FY Mar/2021 (Results) | FY Mar/2022 (Budget) | FY Mar/2024 (Budget) |
| ROE | 8.1% | 9.4% | Aim for 10% |
| Overseas + Speciality & Performance materials Sales* | 81.2 | 95.0 | 115.0 |
| AS Peoducts Sales* | 15.5 | 17.5 | 21.0 |
| Ordinary Profit | 18.4 | 21.4 | 24.0 |
| Net sales | 174.6 | 200.0 | 240.0 |

(*) Simple total sales before consolidation elimination

6. Dividends per share



year-end dividends per share

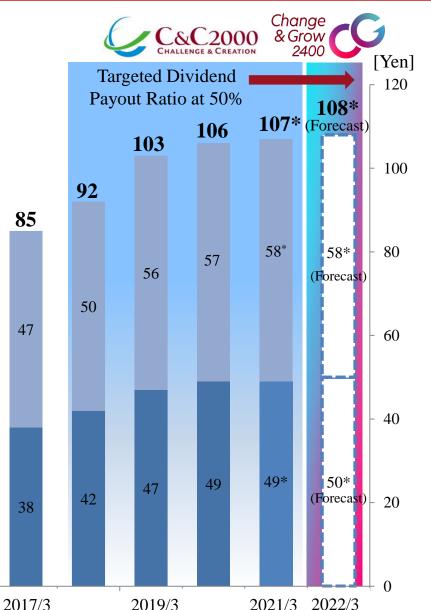
I interim dividends per share

Increase for 12th, and no decrease for 23th in dividends per share consecutive period by FY Mar/2021.* Plan to increase in dividends per share period in FY Mar/2022.

2013/3

2011/3

2009/3



(*) Dividend per share for FY Mar/2021 is formally decide at the Annual General Meeting of Shareholders. Dividend per share for FY Mar/2022 is a forecast as of Apr/2021.

2015/3

[Billions of yen]

| | | FY Mar/2020 FY Mar/2021 | | | | |
|-------|-----------------------------|-------------------------|--------|---------|--------------------|----------------|
| | | Results | Budget | Results | Achivement Rate | Growth Rate |
| Adhe | sive | 63.64 | 54.85 | 54.32 | 99.0% | ▲ 14.6% |
| | AAP ^(*) | 49.80 | 42.00 | 42.02 | 100.0% | ▲ 15.6% |
| Const | truction Resin | 9.38 | 8.32 | 8.63 | 103.8% | ▲ 8.0% |
| - | ality & mcance materials | 20.70 | 15.95 | 16.82 | 105.4% | ▲ 18.8% |
| Other | ·S | 10.21 | 10.26 | 10.67 | 104.0% | 4.5% |
| Total | | 103.94 | 89.40 | 90.45 | 101.2% | ▲ 13.0% |

(*)AAP: AICA Asia Pacific Holding Pte. Ltd. (Singapore)

[Appendix] Construction Materials Segment : Sales Breakdown by Product

[Billions of yen]

| | FY Mar/2020 | FY Mar/2021 | | | | | |
|---|-------------|-------------|---------|--------------------|----------------|--|--|
| | Results | Budget | Results | Achivement Rate | Growth Rate | | |
| Melamine Decorative Laminated Sheets (HPL) | 19.51 | 22.81 | 24.22 | 106.2% | 24.1% | | |
| Decorative Polyester Boards, Decorative Films, etc | 13.17 | 10.95 | 11.19 | 102.2% | ▲ 15.0% | | |
| Melamine Noncombustible Decorative Panel "Cerarl" | 21.00 | 19.66 | 19.19 | 97.6% | ▲ 8.6% | | |
| Nonconbustible Decorative Panel (Except "Cerarl") | 11.53 | 8.94 | 8.23 | 92.1% | ▲ 28.6% | | |
| Counterstops, Postforming products | 16.95 | 17.39 | 16.47 | 94.7% | ▲ 2.8% | | |
| Fittings, Interior Housing Materials | 5.37 | 5.32 | 4.86 | 91.4% | ▲ 9.5% | | |
| TOTAL | 87.55 | 85.10 | 84.18 | 98.9% | ▲ 3.8% | | |

[Billions of yen]

| | FY Mar/2020 | | | FY Mar/2021 | | | |
|------------------------|-------------|-------------------------|--------|----------------|-------------------------|--|--|
| | Results | Overseas Sales Ratio | Budget | Growth Rate | Overseas Sales Ratio | | |
| Chemical Prodtucts | 70.35 | 67.7% | 60.60 | ▲ 13.9% | 67.0% | | |
| Construction Materials | 7.59 | 8.7% | 13.94 | 83.7% | 16.6% | | |
| TOTAL | 77.94 | 40.7% | 74.54 | ▲ 4.4% | 42.7% | | |





The matters such as current plan, prospect, strategy, or conviction which indicated in this report but not historical fact are only the expectation of the future achievement, and there are the risks or unexpected factors.

This information has made based on the judgment of the manager of Aica Kogyo Co., Ltd. using current available information. The actual result can be difference from the current prospect because of various important elements, so please avoid depending on fully to only this prospect.

This document is not a thing for investment inducement. We request that the decision about the investment will be performed by the judgment of each user.